

JUSTICE

ANNUAL REPORT
2014 – 2015



ESTABLISHED IN 1957,
JUSTICE IS AN ALL-PARTY
LAW REFORM AND HUMAN
RIGHTS ORGANISATION
WORKING TO STRENGTHEN
THE JUSTICE SYSTEM –
ADMINISTRATIVE, CIVIL
AND CRIMINAL – IN THE
UNITED KINGDOM.

OUR VISION IS OF FAIR,
ACCESSIBLE AND EFFICIENT
LEGAL PROCESSES,
IN WHICH THE INDIVIDUAL'S
RIGHTS ARE PROTECTED,
AND WHICH REFLECT THE
COUNTRY'S INTERNATIONAL
REPUTATION FOR UPHOLDING
AND PROMOTING
THE RULE OF LAW.

OUR VISION AND MISSION

We contribute to achieving our vision in three key ways:

We are a membership organisation, primarily of the legal profession, including judges, barristers, solicitors, legal executives, academics and interested non-lawyers.

Through our membership, we have strong connections with political decision makers and the judiciary, and we work closely with both.

OUR MEMBERS ARE CRITICAL TO JUSTICE'S SUCCESS. THEY HELP SHAPE OUR PRIORITIES, THEIR EXPERTISE AND PERSPECTIVE PROVIDE A VALUABLE RESOURCE TO OUR STAFF AND THEY INCREASE OUR INFLUENCE.

1

PROVIDING EVIDENCE-BASED ANALYSIS AND PROPOSING PRACTICAL SOLUTIONS TO LAWMAKERS, JUDGES AND RELEVANT PUBLIC SERVANTS.

2

STRENGTHENING THE LAW AND LEGAL PROCESSES BY REFERENCE TO INTERNATIONAL AND COMPARATIVE BEST PRACTICE, LOOKING ACROSS JURISDICTIONS, ACROSS TYPES OF LAW AND ACROSS THE LEGAL PROFESSION.

3

USING THE EXPERTISE OF OUR MEMBERSHIP TO STRENGTHEN OUR UNDERSTANDING OF THE CHALLENGES ARISING IN LEGAL PRACTICE AND OF POSSIBLE SOLUTIONS, WORKING WITH THEM TO EXECUTE OUR VISION.

FROM THE CHAIR



This has been an exciting year for JUSTICE on many fronts, marked by extraordinary work and an increasingly stable financial position.

Reimagining how our justice system might work is what put JUSTICE on the map over 50 years ago and in implementing our new strategy we have returned to being what the Lord Chief recently described as a ‘really radical think tank’. The *Delivering Justice* working party report has demonstrated the potential of JUSTICE and its members to shape the debate about how our courts system operates and what access to justice really means.

As a Peer and therefore a ‘consumer’ of JUSTICE’s work, I have been particularly delighted by the recent *Law for Lawmakers*, which provides a beginner’s guide to the law for new MPs and Peers. This work epitomises the JUSTICE approach – balanced, thoughtful, accessible and always reliable. JUSTICE provides a ‘bridge between law and law makers’. But bridges don’t come cheap.

Last October I launched the *Securing JUSTICE at 60 Appeal*, and our thanks go to the amazing Appeal Patrons who have signalled their support for JUSTICE. Thank you also to those who supported the *Law and Literature Series* and particularly to the wonderful Julian Barnes, Robert

Harris, Dame Hilary Mantel and Ian McEwan for giving so generously of their time and insights for JUSTICE. At the time of writing we are over one quarter of the way to our 2017 target, and we are especially grateful to Freshfields, Skadden Arps and Harbour Litigation Funding for their leadership gifts.

JUSTICE is ambitious. The last year has shown what can be achieved by a small and committed staff, supported by an incredible membership, but imagine what we could do with more staff and more members? We need a successful Appeal to secure JUSTICE’s future, but also to allow its innovation and influence to grow. As I said last year, if you have money, please make a donation to JUSTICE. If you know people who have money, please ask them to support JUSTICE. It is, in Lord Gardiner’s words, ‘the conscience of the legal profession’ and needs all of our support.

Helena Kennedy

BARONESS HELENA KENNEDY OF THE SHAWS QC
CHAIR, JUSTICE COUNCIL

FROM THE DIRECTOR



The last year has been a challenging but exciting year for JUSTICE, focused on implementing our new strategy.

The *Delivering Justice in an Age of Austerity* working party provided a litmus test for the strategy – would a group of our individual members, supported by a JUSTICE staff member and a corporate member, still be an appropriate vehicle for identifying and proposing change in the justice system? After almost a year of research, consultations and extensive meetings, I am pleased to report that the *Delivering Justice* report delivered. You can read more about its recommendations and our follow-up work on page 7. Our members are not idle. Another group is looking at litigation at the other end of the spectrum – those criminal cases that drag on at considerable cost to the taxpayer and potentially justice. Our Complex and Lengthy Trials working party will report later this year, and others are planned as we expand.

An equally important limb of the new strategy was to restore JUSTICE to financial security and allow our staff complement to grow to meet the challenges ahead. Under the leadership of the amazing Karyl Nairn QC, the *Securing JUSTICE at 60 Appeal* is underway and just over eight months in, we are at a quarter of our target.

There is a long way to go, but we are confident that with the support of the profession, JUSTICE can be transformed.

Already the Appeal is providing us with much-needed capacity. We have added a Head of Administrative Justice and a CILEx Legal Administration Apprentice to our team, with another lawyer to be recruited soon. The Appeal has also allowed us to honour our commitment to pay interns – who provide critical legal and non-legal support – the London Living Wage. This has dramatically opened up the field of candidates available to us and ensures that an internship with JUSTICE is determined by individual merit, rather than financial circumstance.

As ever, I am indebted to our amazing staff and our Board and Council. And to every person who has signed up or renewed their membership, submitted evidence to a working party, written us a cheque or otherwise demonstrated support for JUSTICE. Thank you.

A handwritten signature in black ink that reads "Andrea". The signature is written in a cursive, flowing style.

ANDREA COOMBER
DIRECTOR

JOIN JUSTICE

JUSTICE is the conscience of the legal profession – be a part of it

AS A MEMBERSHIP
ORGANISATION, OUR MEMBERS
ARE AMONG OUR GREATEST
ASSETS. HERE ARE JUST FIVE OF
THE REASONS WHY YOU SHOULD
JOIN JUSTICE.

“Through corporate membership, the lawyers in our London office are working with JUSTICE’s working party to shape civil justice reform in the UK. The comparative nature of this work means that we are able to draw in our international offices, capitalising on their experiences and insights. JUSTICE’s focus on access to justice and its all-party approach resonates with us. We have in the recent past been involved in landmark third party interventions in the Supreme Court and hope that through our corporate membership there will be more opportunities to assist on such cases going forward.”

Andrew Lidbetter
Partner, Herbert Smith Freehills LLP

WE ARE INDEPENDENT

Because it is not party political, JUSTICE commands respect throughout the political spectrum. We have representatives from each of the main political parties on our governing body.

WE ARE EXPERT

JUSTICE draws on international research and caselaw, and the specialist input of experts to provide the template for public policy.

WE ARE INFLUENTIAL

JUSTICE has a membership of prominent judges, lawyers, distinguished academics, leading firms and chambers and many individuals and organisations concerned about law reform.

WE ARE EFFECTIVE

Through influential reports and informed dialogue, we continue to play a key role in amending and developing the law, government policy and the practice of public authorities.

WE ARE INTERNATIONAL

As the United Kingdom section of the International Commission of Jurists (ICJ), we work with colleagues from across the world on areas of common interest and concern.

DELIVERING JUSTICE IN AN AGE OF AUSTERITY

In April 2015, the first working party of the JUSTICE membership in over 15 years issued its report, proposing radical change to the handling of disputes and advice in the civil courts and tribunals. Diminishing legal aid, coupled with the reality that most people of modest means have been long ago priced out of legal services, provided the context for the working party's report. Chaired by the Rt. Hon. Sir Stanley Burnton, the working party recommends:

- The introduction of a new primary dispute resolution officer (a “registrar”) who will be responsible for proactively case managing disputes as well as actively resolving the majority of cases through a combination of mediation and early neutral evaluation. Judges will continue to resolve those cases requiring high-level judicial expertise in the ordinary way.
- An integrated online and telephone platform offering comprehensive legal information, advice and assistance, helping litigants to navigate their way through the newly reformed justice system.

Sir Stanley was joined by Sir Geoffrey Bindman QC (Hon), Andrea Coomber, Carlos Debezie, Amanda Finlay CBE, Professor Rosemary Hunter ACSS, Sir Paul Jenkins KCB QC, Andrew Lidbetter, Andrew Lockley, Ruchi Parekh, Nigel Fleming QC, Lucy Scott-Moncrieff CBE and Professor Richard Susskind OBE. Their work was generously supported by Herbert Smith Freehills LLP.

The report has been widely circulated and well received among decision makers. The Lord Chief Justice, Lord Thomas of Cwmgiedd, explicitly referenced JUSTICE's report in his recent address to The Constitution Unit as:

“ideas that would not simply make the existing processes better, but would recast the delivery of justice so that it became again accessible at a cost people could afford and therefore use.”

We are now focused on follow-up on the recommendations, engaging with key stakeholders in HM Courts and Tribunals Service and senior judiciary, civil society and politicians across the spectrum on how our proposals might be taken forward.

You will find the full report on our website.

“The challenge of this report was to propose reforms in the judicial system which would mitigate the denial of justice caused by savage government funding cuts without compromising fundamental safeguards – not least the right to a fair trial guaranteed by article 6 of the European Convention on Human Rights. If properly implemented, I believe that in many cases our proposals offer a better method of settling civil disputes than has existed hitherto.”

Sir Geoffrey Bindman QC (Hon)

RESEARCH AND ANALYSIS: THE FUTURE OF JUSTICE

COMPLEX AND LENGTHY TRIALS

Another working party of our members is busy looking at very different types of cases; those trials – fraud, terrorism and serious crime – which last over three months, at considerable cost to the tax payer, the parties and often to justice. Chaired by Sir David Calvert-Smith, our Complex and Lengthy Trials working party has been at work since December. Sir David is joined by Douglas Day QC, Anand Doobay, Anthony Edwards, Stephen Gentle, Ben Myers QC, HHJ Rebecca Poulet QC, D. Ch. Supt. Paul Richardson, Clare Sibson, Ros Wright CB QC and Professor Michael Zander QC. The work is supported by Simmons & Simmons.

Considering investigation, pre-trial and trial processes, the work builds on the recent report of Sir Brian Leveson. The working party is benefiting from the on-going engagement and support of the judiciary, the Ministry of Justice and HM Courts and Tribunals Service.

The working party will report later in the year.

IN THE DOCK

There are some aspects of our justice system which have been around so long that we don't question their impact on access to justice and fair trial. One is the use of the dock in criminal trials. In July the Lord Chief Justice spoke at the launch of *In the Dock: Reassessing the use of docks in criminal trials* which recommends

the abolition of the dock, suggesting that justice would be better served by defendants sitting next to their lawyers. Our concerns include that the use of the dock impacts upon the defendant's right to a fair trial, in particular: effective participation in one's defence; preserving the presumption of innocence; and maintaining dignity in the administration of justice. It considers alternative security measures for the small percentage of cases in which security is an issue. With Government attention turning to how court buildings are best used, we will work to challenge the use of this Victorian relic.

JUSTICE was supported with comparative research by academics from the London School of Economics and Political Science and by Dechert LLP.

“ IT IS AN EXCELLENT – LONG OVERDUE – ACKNOWLEDGMENT BY THE LEGAL PROFESSION OF A MAJOR DEFECT IN OUR CRIMINAL JUSTICE SYSTEM. ”

Sir Louis Blom-Cooper QC

LAW FOR LAWMAKERS

Central to JUSTICE's mission is bringing a better understanding of good law and legal process to those who make our laws. To this end, we have published *Law for Lawmakers: A JUSTICE Guide to the Law*.

This Parliament will face a number of crucial constitutional questions – on the protection of human rights, UK membership of the European

JUSTICE IN WESTMINSTER

Union and on devolution and the state of the Union. Working with an Advisory Group of MPs and former MPs from across the political spectrum, legal academics and practitioners, JUSTICE produced a guide focusing on the key legal principles of our constitution at the heart of the important debates to come.

We have distributed copies of the guide to every new member of Parliament and we are planning to offer follow-up seminars for MPs, Peers and their staff over the course of Parliament.

“THANK YOU... BOTH COMPREHENSIVE AND USEFUL.”

The Lord Ramsbotham GCB CBE

Our thanks to Allen & Overy, The Law Society, The Bar Council and CILEx for their generous support of this project.

BRIEFINGS

JUSTICE has continued to provide practical briefings for officials, MPs and Peers, in writing and in person, free from party political influence. From briefings on the next stages of the EU Roadmap on procedural safeguards, to the Counter-Terrorism and Security Bill, to JUSTICE Scotland’s response to the Post Corroboration Safeguards Review, we have worked with Westminster and Whitehall, Holyrood and Leith, and with Brussels and Strasbourg, to highlight the

significant implications of policy initiatives for civil, criminal and administrative law and practice.

Our main focus this year has been on the Criminal Justice and Courts Bill (CJC), now Act (CJCA), and its implications on both criminal justice and judicial review. Working with other NGOS, we held successful seminars on each aspect of the Bill and we produced detailed briefings on both Parts 1 - 3 (criminal justice) and Part 4 (judicial review). Notably, the Part 4 briefing was referenced during debate on the floor by a number of Peers and three of four amendments supported by JUSTICE were passed in the House of Lords.

CONSULTATION RESPONSES AND INQUIRIES

JUSTICE provided responses to a number of consultations and inquiries by Government and other relevant organisations and institutions. This included submissions to the Intelligence and Security Committee Privacy and Security Inquiry and to David Anderson QC’s consideration of the Regulation of Investigatory Powers Act 2000, drawing closely on our 2011 recommendations for a new surveillance framework in *Freedom from Suspicion*, which were reflected in his final report *A Question of Trust*.

@JUSTICEHQ RIGHT TO POINT OUT ITS INFLUENCE ON
“A QUESTION OF TRUST”

David Anderson @terrorwatchdog, June 12 2015

JUSTICE IN THE COURTS

JUSTICE is committed to third party interventions in cases likely to have a functional impact on the effective and fair operation of the justice system as a whole, where our expertise may assist the court. While this work has come under particular political challenge this year, the broad support for the work of JUSTICE and other interveners, particularly from former Law Lords and Supreme Court Justices, has been encouraging.

“JUSTICE TRIES TO INFLUENCE THE DEBATE NOT TO CONTROL IT. IT CAN LOOK CRITICALLY AT AN ISSUE AND MAKE SUGGESTIONS, IT CAN INTERVENE IN CASES WITH THOROUGH RESEARCH THAT PARTIES ARE UNABLE TO UNDERTAKE, AND IT HAS INFLUENCE WITH CIVIL SERVANTS AND POLITICIANS BEHIND THE SCENES. ITS STRENGTH IS IN ITS UNFAILING OBJECTIVITY.”

The Rt. Hon. Lord Hope of Craighead

We were heavily involved in the consideration in Parliament of various aspects of the Criminal Justice and Courts Bill. One particular focus was Part 4 of the Bill and its impact on third party interventions and judicial review cases. One provision impacting directly on our own work sees third party interveners possibly exposed to costs orders in cases in the Court of Appeal and below.

We are strategizing with other frequent interveners and funders of NGO litigation to assess the implications of the Act for intervention work and how we might best respond.

Belhaj & Anor v Straw & Ors

Alongside Amnesty, ICJ and REDRESS, JUSTICE intervened before the Court of Appeal on the scope of “state immunity” under common law and how far this is consistent with international law and the ECHR. The case is now before the Supreme Court, where we have also been granted permission to intervene.

Nunn v Suffolk Police

Last year, JUSTICE intervened in the case of *Nunn v Suffolk Police*, a case concerning the duty upon public authorities to disclose material to a convicted person who is investigating a claim of miscarriage of justice. While the 18 June Supreme Court judgment dismissed the appeal, it did clarify the duty of post-conviction disclosure to be wider than the High Court had previously held and underlined the important role that solicitors and other groups play in uncovering wrongful conviction.

JUSTICE, BEYOND LAWYERS AND BEYOND LONDON

THE JUSTICE STUDENT NETWORK

Following dedicated funding from the Legal Education Foundation we have reinvigorated the JUSTICE Student Network (JSN), creating a valuable and unique resource, enhancing the education, employability and careers of law students interested in law reform issues.

Our website has been developed and now enables access to multimedia resources including recordings of JSN events, webinars with the JUSTICE policy team and interviews with established figures in the world of law, alongside the existing and updated case notes, briefings and toolkits.

The addition, in October last year, of a dedicated staff member to support the development of the Network means we have been able to build relationships with more universities across the country; hosting seminars and supporting student events, we have increased our reach far beyond London.

“THE STUDENT NETWORK HAS REALLY BROADENED MY PERSPECTIVE ON THE WIDE RANGE OF OPPORTUNITIES AVAILABLE TO LAW STUDENTS.”

Samara Lawrence, GDL Graduate

In March this year we also launched the JUSTICE externship programme to further increase the accessibility of JUSTICE’s work and a career in law to students who might find longer term

internships tied to London difficult for financial or geographical reasons. We will be hosting externs twice a year, to work remotely on JUSTICE projects, and this scheme will run alongside our established internship programme.

JUSTICE SCOTLAND

Launched in July 2012, and chaired by Dorothy Bain QC since April 2015, JUSTICE Scotland operates largely as a volunteer group of leading lawyers, with support from London staff. Its aims are aligned to that of JUSTICE and its focus is to promote the rule of law and human rights in a legal context with particular relation to devolved matters. It has so far contributed significantly to debate about reform of the criminal and civil justice systems in Scotland.

In April this year, JUSTICE Scotland launched a new strategy setting out its key objectives for the next three years. Capitalising on the expertise and eminence of its membership and its position as the sole organisation to focus its efforts in this way, JUSTICE Scotland is developing projects including:

- Accessing legal assistance in the police station, with particular focus on suspects with mental health and learning difficulties.
- Procurement and admissibility of expert evidence in the Scottish courts.
- Safeguarding Legal Professional Privilege.

You can find the JUSTICE Scotland Strategy 2015-2017 on our website.

SECURING JUSTICE AT 60



“FOR NEARLY 60 YEARS JUSTICE HAS BEEN AT THE FOREFRONT OF REIMAGINING THE JUSTICE SYSTEM. WE HAVE MUCH TO THANK IT FOR AND IT DERIVES OUR SUPPORT.”

LORD THOMAS OF CWYMGIEDD,
LORD CHIEF JUSTICE OF
ENGLAND AND WALES

In October last year, we launched the *Securing JUSTICE at 60 Appeal*; the sterling list of Appeal Patrons (listed at the back of this review) reflects the importance of a strong JUSTICE to the legal community. Our first in 20 years, the Appeal aims to raise enough money to ensure we can achieve the full impact of our vision for the justice system. To do this, we need to employ more lawyers and repair and renovate our home at 59 Carter Lane, providing us with valuable rental income.

Thanks to the support of our Appeal Committee, members and new donors, at the time of writing we are a quarter of the way to our £2million target. We still have a long way to go, but with your support, we are confident that we can secure our future and transform the legal landscape.

We are delighted to have become the charity partner of the Family Office Council, which represents high net worth families in the UK, and for the opportunity to welcome and work with new corporate members and donors. Already the Appeal has allowed us to recruit a Head of Administrative Justice and a CILEx Legal Administration Apprentice to support our team, building critical capacity to allow us to deliver more work. With more donations, we will be in a position to better respond to and help guide the reform agenda proposed by the Government, and ensure that the system works for all users, including the most vulnerable.

HELP US SECURE JUSTICE

Our only resources come from donations, grants and membership subscriptions from people who understand the importance of our mission to strengthen the justice system and the rights of individuals within it. At JUSTICE we recognise and celebrate the generosity of our supporters. We would be delighted to help you explore how you can contribute to supporting JUSTICE.

Visit www.justice.org.uk or call us on 020 7329 5100 and speak to a member of JUSTICE staff.

BRINGING PEOPLE TOGETHER FOR JUSTICE

We are focused on bringing people together in support of the justice system and have taken opportunities this year to diversify the events we offer to help engage a wider audience in the work we do. These have ranged from ‘In Conversation’ interviews with high profile lawyers, to an exclusive film screening and Q&A of a documentary on the ‘People’s Tribunal’ in Iran.

We continue to host popular briefings for MPs and Peers, and for our members, with practitioners in the field speaking on legal issues relevant to their work, bringing lawmakers together with those on the front line to answer questions crucial to the future of justice.

“ I THOUGHT YOUR HUMAN RIGHTS CONFERENCE WAS REALLY WELL DONE. THE LAST PLENARY IN PARTICULAR WAS QUITE UNMISSABLE... ”

Rebecca Hilsenrath, Chief Legal Officer,
Equality and Human Rights Commission

Last year saw our Annual Human Rights Law Conference brought in-house for the first time. By working without a commercial partner, we were able to make the event cheaper and more accessible for participants across the professions as well as generating income for the organisation. It proved to be a resounding success and we are looking forward to hosting the event on 12 October this year, with keynotes from Sir Brian Leveson and Nathalie Lieven QC.

JUSTICE’S SMALL STAFF HOSTED OR
CONTRIBUTED TO **63** EVENTS LAST YEAR.

The launch of our Appeal has also borne opportunities for some more diverse fundraising events. Our *Law and Literature* series was comprised of four fantastic evenings, held in each of the Inns of Court, with award-winning novelists discussing their portrayals of the justice system. We were humbled by the support of such literary luminaries and our members, who turned out in support of JUSTICE.

Join our other **6500+** followers on Twitter
@JUSTICEhq for another way to keep in touch
with our work.

Our impact online continues to grow. Our new, revamped, website was launched last year and enables us to provide even more information and resources about the work we do. This year we will also be launching a members’ area on the website to make it even easier for our members to engage with us.

OVER **50,000** INDIVIDUALS VIEWED
THE JUSTICE WEBSITE LAST YEAR.

ORGANISATION

JUSTICE IS EXTREMELY GRATEFUL TO THE MEMBERS, PATRONS, DONORS, FRIENDS OF JUSTICE, VOLUNTEERS, INTERNS, CONFERENCE SPEAKERS, PRO BONO LAWYERS AND CONSULTANTS, WORKING GROUP AND COMMITTEE MEMBERS WHO HAVE HELPED US OVER THE PAST YEAR. WE ARE VERY LUCKY TO HAVE SUCH LOYAL SUPPORTERS – THEY ARE OUR LIFEBLOOD.

MEMBERSHIP

JUSTICE is a membership organisation and our members are among our greatest assets. Our members span the gamut from law students through the ranks of the profession to retired lawyers and judges. They include practitioners of all different types of law, and all branches of the profession. While our members cover the spectrum of politics, they share a common concern in maintaining the integrity of the justice system in the United Kingdom.

In line with the new strategy's aim of focusing on increasing our membership numbers, we have used the launch of our Appeal, alongside a number of unique projects, to encourage a new tranche of members to join JUSTICE. This is proving a success and we currently have just over 1300 members.

STAFF

This year we said a fond farewell to Katherine Stanton-Saringer, Fundraising Manager and Ruchi Parekh, Legal Officer. We welcomed Jean-Benoit Louveaux as Head of Administrative Justice, Josie Williams as Legal Administrator, Joseph Watfa as Development Fellow, Catriona Boyd as Student Network Fellow and Nadia O'Mara as Legal

Researcher. We continue to work closely with a number of interns, to whom we are proud to pay the London Living Wage.

AGM

The 2014 Annual Subscribers' and Annual General Meetings took place at Shearman & Sterling LLP on Wednesday 15 October. The meetings voted to adopt the annual report and the annual accounts, re-appointed Sayer Vincent as auditors and elected Council and Executive Board members.

Five members retired from Council;

Marcel Berlins
 Stephen Grosz QC (Hon)
 Suzanne Lambert
 Jessica Simor QC
 Jemima Stratford QC

JUSTICE thanks them for their contribution to the governance and stewardship of the organisation.

FINANCE

FINANCE

JUSTICE has had an encouraging year financially and has ended the 2014/15 financial year with a surplus of £50,432, which includes £54,589 in unspent restricted funds. Although we have a deficit of £4,157 in unrestricted funds, this is an improvement on the deficit of £69,961 from 2013/14. The improvement over the prior year is largely due to our focus on fundraising. We have received funding from the Legal Education Foundation to support and develop our Student Network and from Unbound Philanthropy and the Law Society for our work on the Administration of Justice. We also successfully launched our *Securing JUSTICE at 60 Appeal* on 28 October 2014; to date we have raised over £500,000 and aim to have reached £1 million by October 2015.

JUSTICE'S INCOMING RESOURCES IN 2014/15 TOTAL £568,822

DONATIONS, DONATED SERVICES & LEGACIES
50%

RESEARCH AND EDUCATION
21%

MEMBERSHIP
16%

ACTIVITIES FOR GENERATING FUNDS
12%

INVESTMENT INCOME 1%

JUSTICE'S RESOURCES EXPENDED IN 2014/15 TOTAL £518,390

RESEARCH AND EDUCATION
63%

COST OF GENERATING FUNDS
25%

GOVERNANCE
8%

MEMBERSHIP 4%

EXECUTIVE BOARD (Also serving on Council)

Prof. Richard de Friend (Chair)
Nicholas Aleksander
Zahra Al-Rikabi
Amanda Finlay CBE
Philip Havers QC
Jennifer McDermott
Walter Merricks CBE
Prof. Martin Partington CBE QC
John Scott QC
Jerry L. Smith
Michael Smyth CBE QC (Hon)

FINANCE COMMITTEE

Nicholas Aleksander (Chair)
Peter Binning
Prof. Richard de Friend
Walter Merricks CBE
Prof. Martin Partington CBE QC

SCOTTISH EXECUTIVE COMMITTEE

Dorothy Bain QC (Chair)
Liam Ewing
Gordon Dalyell
Catherine Smith
John Scott QC

STAFF AND GOVERNANCE

JUSTICE STAFF

Director Andrea Coomber
 Director of Human Rights Policy
 Angela Patrick
 Director of Criminal Justice
 Jodie Blackstock
 Head of Administrative Justice
 Jean-Benoit Louveaux
 Head of Operations
 Samantha Burrige
 Legal Officer
 Ruchi Parekh (until June 2015)
 Membership and
 Communications Coordinator
 Sarah Bond
 Fundraising Manager
 Katherine Stanton-Saringer
 (until June 2015)
 Legal Administrator
 Josie Williams
 Development Fellow
 Joseph Watfa
 Student Network Fellow
 Catriona Boyd
 Legal Fellows
 Nadia O'Mara
 Ciar McAndrew
 Volunteer Database Administrator
 Silvia Trancedi (until Dec 2014)

INTERNS and EXTERNS

Sarika Arya
 Mathias Cheung
 Bethany Condron
 Mary Dickson
 John Fitzsimons
 Bob Matheson
 Ben Mitchell
 Mona Mojtabavi
 Rita Muse
 David Scott
 Amy Shephard
 Patrick Tomison
 Jennifer Youngs

COUNCIL MEMBERS

Baroness Kennedy of
 The Shaws QC (Chair)
 Lord Hunt of Wirral MBE
 Baroness Ludford (Vice-Chairs)
 Vera Baird QC
 Peter Binning
 Diane Burleigh OBE
 Anthony Burton CBE
 Victoria Butler-Cole
 Liz Campbell
 Jonathan Cooper OBE
 Deba Das
 Anand Doobay

His Hon. Judge Sean Enright
 Dame Janet Gaymer DBE QC
 Lord Grabiner QC
 Dominic Grieve QC MP
 Prof. Jacqueline Hodgson
 Prof. David Howarth
 Prof. Robert Hazell CBE QC
 Prof. Rosemary Hunter ACSS
 Schona Jolly
 Prof. Anna Lawson
 Jessica Lee
 Andrew Lidbetter
 Guy Mansfield QC
 Alexandra Marks
 Helen Mountfield QC
 Karyl Nairn QC
 Sandie Okoro
 Sue Prevezer QC
 Geoffrey Robertson QC
 Prof. Sir Nigel Rodley KBE
 Karamjit Singh CBE
 Rupert Skilbeck
 Leslie Thomas QC
 Emily Thornberry MP
 Victoria Wakefield
 Bernard Weatherill QC

INSTITUTIONAL FUNDERS

The Allen & Overy Foundation

The Bar Council
 CILEx
 The Evan Cornish Foundation
 Harbour Litigation Funding
 Joseph Rowntree Charitable Trust
 J.P. Getty Jnr Charitable Trust
 The Law Society
 The Legal Education Foundation
 Unbound Philanthropy
 University of Law

REPRESENTING US, HOSTING
US AND OTHERWISE
SUPPORTING US

25 Bedford Row
 Allen & Overy LLP
 Nick Armstrong
 Henry Blaxland QC
 Boston College
 Brandenburg Concerts
 Martin Chamberlain QC
 Anita Davies
 David Emmanuel
 Dechert LLP
 DLA Piper LLP
 Erskine Chambers
 The Faculty of Advocates
 The Family Office Council
 Prof. Jim Fraser

THANK YOU

Freshfields Bruckhaus Deringer LLP
 Gryphon Property Partners
 Herbert Smith Freehills LLP
 The Honourable Society of
 Gray's Inn
 The Honourable Society of the
 Inner Temple
 The Honourable Society of
 Lincoln's Inn
 The Honourable Society of the
 Middle Temple
 Adam Johnson
 The Kalisher Trust
 Baroness Kennedy of
 The Shaws QC
 The Liberal Democrat
 Lawyers Association
 Linklaters LLP
 Karyl Nairn QC
 Navigant
 One Crown Office Row
 Dinah Rose QC
 Shearman & Sterling LLP
 Skadden, Arps, Slate, Meagher
 & Flom LLP
 The Society of
 Conservative Lawyers
 The Society of Labour Lawyers
 Temple Church

White & Case LLP
 David Widdowson

SPEAKERS

Dr. Payam Akhavan
 Zahra Al-Rikabi
 David Anderson QC
 Sarah Askew
 Christine Baker
 Julian Barnes
 Kate Beattie
 Raju Bhatt
 Lord Bonomy
 Kirsty Brimelow QC
 Steve Broach
 Anthony Burton CBE
 The Rt. Hon. Sir Stanley Burnton
 Baroness Campbell of Surbiton
 Martin Chamberlain QC
 Joanna Cherry QC MP
 Prof. Christine Chinkin
 Graham Colley
 John Cooper QC
 Margaret Curran
 Deba Das
 David Davis MP
 Andrew Denny
 Martin Downs
 Judith Farbey QC

Lord Faulks QC
 Michael Fordham QC
 Neil Garnham QC
 Prof. Conor Gearty
 Polly Glynn
 Lord Grabiner QC
 Dominic Grieve QC MP
 Robert Harris
 Alison Harvey
 Afua Hirsch
 Stephen Hockman QC
 Sir Simon Hughes
 Jeremy Hyam
 Florence Iveson
 Baron Judge of Draycote PC QC
 Sadiq Khan MP
 Shauneen Lambe
 The Rt. Hon. Sir John Laws
 Jessica Lee
 Maya Lester
 Nathalie Lieven QC
 Dame Hilary Mantel
 Alexandra Marks
 Kenny MacAskill MSP
 Nicola Mackintosh
 Eric Metcalfe
 Angus McCullough QC
 Ian McEwan
 Simon McKay

Helen Mountfield QC
 Aidan O'Neill QC
 Christine O'Neil
 Lord Pannick QC
 Gareth Pierce
 Shaheen Rahman
 Matthew Ryder QC
 John Scott QC
 Peter Skelton
 Andy Slaughter MP
 Anthony Speaight QC
 Michael Spencer
 Sir Keir Starmer QC MP
 The Rt. Hon. Lord Thomas
 of Cwmgiedd
 Baron Thomas of Gresford OBE QC
 Leslie Thomas QC
 Emily Thornberry MP
 Angela Truell
 Sir Geoffrey Vos
 Adam Wagner
 Amelia Walker
 Sir Alan Ward
 Philippa Whipple QC
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