



**JUSTICE ANNUAL GENERAL MEETING**  
**Tuesday 29<sup>th</sup> October 2019 at 5.30pm**  
**Norton Rose Fulbright LLP, 3 More London Riverside,**  
**London SE1 2AQ**

**AGENDA**

1. Apologies
2. Minutes of the last Annual General Meeting of JUSTICE
3. Voting for the election of Board members
4. *Presentation of the Annual Review* by Walter Merricks CBE, Chair of the JUSTICE Board
5. Report back from Sir David Latham, Chair of the JUSTICE *Mental Health and Fair Trial* Working Party
6. Report back from Karyl Nairn QC, Chair of the Development Board
7. *The Year Ahead* by Andrea Coomber
8. Appointment of Council members Paper 1
9. Election of Board members Paper 2
10. Any other business

The AGM is followed by the JUSTICE Tom Sargant Memorial Annual Lecture 2019

***Law and the Politics of Disruption***

Baroness Kennedy of The Shaws QC, Director of the IBA Human Rights Institute and President of the JUSTICE Council

**JUSTICE is very grateful to Norton Rose Fulbright LLP for hosting the AGM and Annual Lecture**

## JUSTICE Annual General Meeting

Tuesday 30<sup>th</sup> October 2018 – 17:30

Norton Rose Fulbright LLP, 3 More London Riverside, London SE1 2AQ

### MINUTES

Present: Adejola Aderemi-Adefarakan, Pouneh Ahari, Nicholas Aleksander, Lord David Anderson QC, Nick Banton, Mehran Behvandi, Nicholas Benson, Paul Bentall, His Hon Judge Inigo Bing, Jodie Blackstock, Sir Nicholas Blake, Ray Burningham, Liz Campbell, Alexandra Carr, Kate Cheetham, Joanna Cherry QC, Charlotte Cook, Andrea Coomber, Dr Bruce Court, Sir Ross Cranston, Carlos Dabezies, Deba Das, Tariq Desai, Manu Duggal, Gwen Edmunds, Michael Ellman, Amanda Finlay CBE, Ian Gascoigne, Professor Sir Roy Goode CBE, Millicent Grant, Sir Christopher Greenwood CMG, Dominic Grieve QC MP, Lord David Hacking, Peter Hill, Rich Hodges, Tom Hoeksma, Theo Huckle QC, Professor Rosemary Hunter FAcSS, Baroness Helena Kennedy of the Shaws QC, James Kessler QC, Keith Kibirango, Selda Krasniqi, Andrew Lockley, Jennifer MacLeod, Walter Merricks CBE, Sonali Naik QC, Su Mei Ong, John Parker, Dr Hannah Quirk, Alec Samuels, His Hon Judge John Samuels QC, Kate Saunders, Marianne Schonle, Rupert Skilbeck, Jerry Smith, Michael Smyth CBE, Robbie Stern, Jemima Stratford QC, Sir Michael Tugendhat, Mark Wilden, Mazin Zeki.

The President of the Council, Helena Kennedy, opened the meeting, welcomed those present and thanked Norton Rose Fulbright for hosting.

- 1. Apologies:** Kiki Ajibade, Mark Albert, Zahra Al-Rikabi, Moira Andrews, Isobel Annan, Steve Atkinson, J C Bailey, Nick Barnard, Roger Bartlett, Presiley Baxendale, Alice Bennington, Len Berkowitz, Marcel Berlins, Sir Geoffrey Bindman QC (Hon), Peter Binning, Michaela Bolton, Anthony Bradley, Felix Brown, Diane Burleigh OBE, Roger Burlingame, Anthony Burton, Victoria Butler-Cole, Peter Cater, Shami Chakrabarti CBE, Nicola Cockburn, Dr Naomi Creutzfeldt, Raza Curimjee, John Curtis, Amos Dahl, Katie Dean, Anand Doobay, Alison Downie, Harry Driver, Vlad Paul Dulliu, Lord Dyson, David Faulkner, Pamela Ferguson, Gillian Fielden, Thomas Francis, Philip Gardner, Katherine Garner, C Golding, David Greene, Donald Hamilton, Will Hanson, John Hicks, Lynn Hiestand, Henrietta Hill QC, Emily Hindle, Patricia Hitchcock QC, Professor Jacqueline Hodgson, Lord Hope of Craighead, Paul Hopkins, Lord Hunt of Wirral, Lucy Hutchinson, Caroline Hutton, Catriona Jarvis, Jennifer Jones, Alan Keat, Aislinn Kelly-Lyth, Dean Kingham, Philip Kolvin QC, Stephen Kramer, Werner Kranenburg, Bartosz Kruk, David Lakhdir, Paul Lawrence, Anna Lawson, Sir Brian Leveson, Leah Levin, Baroness Sarah Ludford, Catriona MacDonald, Isabella MacPherson, Alexandra Marks CBE, Michael Edward Martin, Bruce Mauleverer, Shelagh McCall QC, Jennifer McDermott, Mike McGowan, Iain McKie, Dr Lawrence McNamara, Professor M H Mendelson QC, Lubka Mieresova, Laura Millward, Li Min, Professor Linda Mulcahy, Karyl Nairn QC, Jonathan Nash QC, Joyce Nicoll, Princes Okorie, Samuel Olanrewaju, Dawn Oliver, Hugh Olson, Andrew Onslow, Ese Overo-Tarimo, Martin Partington, Daniel Pearce-Higgins, Nicholas Phillips, Rachel Margaret Pierce, Chris Purnell, Peter Quinn, Deborah Richardson, Dora Robinson, Clarissa Rodio, Sam Rowlands, Sheyla Rzaeva, Maha Sardar, Max Schaefer, Jeremy Scott, Maggie Scott, Diane Sechi, Rachel Sexton, Caroline Sheppard OBE, Catherine Smith, Aaron Stephens, Richard Stone, Richard Susskind, Leslie Thomas QC, William Trower QC, Catherine Tuitt, Greg Unwin, Leone Vitale, Victoria Wakefield, Jenny White, Peter J Williamson, Sue Willman, Conor Wilman, John Wilson, James Wolffe, David Wurtzel, Michael Zander, Henrietta Zeffert.

## **2. Minutes of the last Annual General Meeting of JUSTICE**

The minutes were approved.

## **3. Voting for the election of Board members**

Helena Kennedy explained the procedure for the election of Board members.

Those nominated for election were: Patrick Corr, Dr. Naomi Creutzfeldt, Theodore Huckle QC, Jennifer MacLeod, Dr. Hannah Quirk, Maha Sardar, and Rachel Sexton. Helena asked voting members to refer to their information booklet for an account of the credentials of each candidate. With five vacancies, Helena requested that those present and voting should vote for five individuals from the list of nominations.

Votes were collected by JUSTICE staff and Board member Liz Campbell. The results would be announced at the end of the Annual General Meeting.

## **4. *Presentation of the Annual Review* by Walter Merricks CBE, Chair of the JUSTICE Board**

Walter began by celebrating a year of considerable achievement for JUSTICE. He announced this had been a record-breaking year, in the sense that more reports produced from Working Parties than ever before. Walter highlighted the work of each: Mental Health and Fair Trial; Preventing Digital Exclusion; Legal Assistance in the Police Station (in Scotland); and Immigration and Asylum Appeals. Members were reminded that JUSTICE had been invited by the Ministry of Justice to provide a Secretariat for the new Administrative Justice Council, chaired by the Senior President of Tribunals.

With regards to membership, Walter announced that we have more members than at any time in the last 20 years.

He stated that finances were in 'good order', largely a result of reaching our target of £2million through the Appeal over the last three years. This has transformed our financial fortunes, with Walter referring to the annual surplus to the end of April 2018. Tribute was paid to all those who had worked hard in fundraising efforts, with special recognition for Karyl Nairn QC and former Director of Development, Keith Kibirango. Tribute was then paid to Nicholas Aleksander, JUSTICE Treasurer since 2009. Helena declared that Nicholas Aleksander had brought "panache, style, rigour and professional expertise" to the oversight of our finances.

Walter finished by thanking the staff of JUSTICE, led by Andrea Coomber. It was noted that there was a remarkable output for such small team. He also expressed his gratitude to those members of the Board who had shown their support over the last year, and for their contribution to the work of the organisation.

Walter commended the Annual Report to the Annual General Meeting.

Helena thanked Walter for his work on the Board, as well as that of the JUSTICE staff, and Karyl Nairn for her work on fundraising, expressing her delight that she would be continuing in her role as Chair of the Development Board.

## **5. Report back from Sir Ross Cranston, Chair of the JUSTICE *Immigration and Asylum Appeals – a Fresh Look Working Party***

Ross began by thanking members of the Working Party, particularly Andrea Coomber, Jodie Blackstock and Walter Merricks. Kingsley Napley were also thanked for hosting all of the meetings.

Ross gave an overview of the Working Party procedure, noting that the use of Huddle had been particularly helpful. The contributions from a range of different interest groups were also celebrated. Ross then described the points of recommendation which the group had arrived at, including the issue of lawyer behaviour, the appellate structure, as well as the digitalisation and case management of tribunals.

Overall, Ross declared that he was pleased with the outcome of the report and was now working with JUSTICE's Stephanie Needleman on follow up various recommendations.

Helena thanked Ross for his presentation and for his role as Chair of the Working Party.

## **6. *The Year Ahead* by Andrea Coomber**

Andrea provided members a forecast for the coming year. With regards to fundraising, Andrea noted that the JUSTICE60 appeal had been critical, and expressed her gratitude to Keith Kibirango and Karyl Nairn for their hard work in this regard. The Appeal will be used as a springboard towards a sustainable funding base, with a new Development Board focussed on major donors and funding renovation of the building. Andrea expressed her delight at the appointment of Amanda Miller as the new Director of Development and encouraged members to get in touch with Amanda about fundraising.

Andrea then welcomed and highlighted the work of Stephanie Needleman, Alex Walters, Robbie Stern and Tariq Desai as JUSTICE legal staff, with members showing their appreciation. It was stated that new areas of work are being explored with new lawyers, such as school exclusions, housing and homelessness and youth justice. Members were encouraged to bring new ideas to the attention of JUSTICE staff, as ever.

Helena thanked Andrea for her hard work and commitment in the role of Director.

## **7. Amendment to JUSTICE Articles**

Walter Merricks introduced a proposal for a Special Resolution to be passed by the Meeting. The chief purpose of the change was in relation to time-limits for those serving as members of the Board. Walter posited that it did not seem right that Board members could go on forever, and this includes the Chair. Those present were informed that support from three quarters of the room was needed for the motion to be passed.

The Special Resolution was proposed:

“Consider and, if thought fit, pass the following special resolutions: THAT with effect from the conclusion of the meeting the draft articles of association produced to the meeting, which have been initialled by the person chairing the meeting for the purposes of identification, be adopted as the articles of association of JUSTICE in substitution for, and to the exclusion of, JUSTICE's existing articles of association.”

The amendment was proposed by Liz Campbell and seconded by Nicholas Aleksander. The Special Resolution was passed by the Annual General Meeting.

## **8. Appointment of Council Members**

Helena paid tribute to eight members retiring from the Council: Guy Mansfield QC; Geoffrey Robertson QC; Amanda Finlay CBE; Professor David Howarth; Professor Rosemary Hunter; Liz Campbell; Natalie Ceeney CBE; and Judith Farbey QC. Helena thanked them for their hard work and contributions.

It was announced that Council members Leslie Thomas QC and Victoria Wakefield had been duly re-nominated and had their appointments approved by the Board.

Eight JUSTICE members were duly nominated by the Board for appointment to the Council: Nicholas Aleksander; Lord Anderson of Ipswich QC; Kate Cheetham; Professor Richard de Friend; David Lakhdar; Shelagh McCall QC; Karon Monaghan QC; and Alison Saunders CB. They will join the current JUSTICE Council members.

Helena then announced the Board intended at its next meeting to co-opt seven members to the JUSTICE Council for a one-year period. They are: Roger Burlingame; Baroness Shami Chakrabarti CBE; Alex Chalk MP; Joanna Cherry QC MP; Millicent Grant; Dean Kingham; and Alexandra Marks CBE.

## **9. Election of Board Members**

Helena gave her thanks to three Board members who were retiring and not seeking re-election: Nicholas Aleksander, Richard de Friend and Roger Burlingame.

Following the counting and verification of votes, the following five candidates were announced as newly-elected Board Members: Patrick Corr; Dr. Naomi Creutzfeldt; Theodore Huckle QC; Jennifer MacLeod; and Rachel Sexton. Helena welcomed them to the Board.

Walter Merricks thanked both those candidates who were elected as well as those who stood but were not elected. In particular, he thanked and highlighted the contribution of outgoing Board member Dr. Hannah Quirk.

## **10. Any other business**

There was no other business.

*This concluded the AGM.*



## Paper 1

### JUSTICE Council appointments

The role of Council is to provide advice to the Board of JUSTICE as requested, including:

- evaluating JUSTICE's work and providing suggestions for the future direction of JUSTICE's work;
- advising on JUSTICE policy with respect to challenging issues of the day;
- assisting JUSTICE staff by providing contacts, for example, for the purposes of advancing policy work, fundraising and profile raising; and
- being part of a network of support for JUSTICE and its staff.

The following Council members, ending their three-year term, have agreed to re-stand and have been duly re-nominated by the Board:

- Baroness Kennedy of The Shaws QC (P)
- Victoria Butler-Cole QC
- Patricia Hitchcock QC
- Professor Jacqueline Hodgson
- Andrew Lidbetter
- George Lubega
- Professor Linda Mulcahy
- Karyl Nairn QC
- Prof Martin Partington CBE QC
- Caroline Sheppard OBE
- Rupert Skilbeck
- Catherine Smith
- Aaron Stephens
- Professor Richard Susskind OBE

The following people have been duly nominated by the Board for appointment to the Council:

- **Dean Kingham** is Head of Prison Law at Swain and Co. Dean is passionate about miscarriages of justice and is committed to assisting prisoners who maintain their innocence and writes articles for organisations assisting these prisoners. Dean has been a committee member for the Association of Prison Lawyers (APL) since 2015. He is also the Parole Board lead for the APL and as a result sits on the Parole Board user group. Through this role he is safeguarding prisoner's interests and assisting to improve the parole system. He is involved in a number of projects to improve the process. He is vice chairman for the small organisation Progressing Prisoners Maintaining Innocence (PPMI). Dean has assisted FASO (False Allegation Support Organisation) and has close links with JENGBA (Joint Enterprise Not Guilty By Association). Dean has been a member of JUSTICE since 2012 and has been generous with the Director and legal team with his insights and introductions to issues affecting prisoners and assisted with the Prosecution of Sexual Offences working party. He was co-opted onto the JUSTICE Council in 2018.

- **Her Honour Judge Angela Rafferty QC** was appointed to the Circuit Bench in January 2019, deployed to sit at the Old Bailey. Angela was called to the Bar in 1995, became a Recorder in 2009 and was made a QC in 2015. In 2017 she was the Chair of the Criminal Bar Association. In practice Angela specialized in grave high-profile criminal cases and trained the judiciary in Scotland and Northern Ireland in the management and approach to vulnerable people in criminal cases. Angela served on the recent JUSTICE working party on the Prosecution of Sexual Offences. She was co-opted onto the JUSTICE Council in April 2019, speaking at the Inspiring Women conference in June.
- **Tim Smith** is a planning specialist who is partner at BCLP and sits as a salaried First Tier Tribunal Judge. He is a member and Friend of JUSTICE, having served on the 2017 Increasing Judicial Diversity working party, and on the follow up Update group. Tim is heavily involved in our work on judicial diversity and regularly analyses appointments data sets for us. Over the years we have also turned to him for advice on the formation of our Housing Disputes working party and on the membership of the Development Board. Tim was co-opted onto the JUSTICE Council in July 2019.

They will join the following JUSTICE Council members:

- Zahra Al-Rikabi
- Anand Doobay
- Lord Dyson
- Dominic Grieve QC MP (VP)
- Professor Anna Lawson
- Baroness Sarah Ludford (VP)
- Helen Mountfield QC
- Sonali Naik QC
- Andrew Onslow QC
- David Sheldon
- Karamjit Singh CBE
- Lord Thomas of Cwmgiedd
- Nicholas Aleksander
- Lord Anderson of Ipswich QC
- Kate Cheetham
- Prof. Richard de Friend
- David Lakhdir
- Shelagh McCall QC
- Karon Monaghan QC
- Alison Saunders CB
- Leslie Thomas QC
- Victoria Wakefield QC



## Paper 2

### Election of Board members

As a result of retirements by rotation as required by our governing documents, there are four vacancies for members to be nominated to stand for election or re-election to the Board.

One Board member, Amanda Finlay CBE has served for longer than six years so is retiring. Amanda brought to the board her extensive experience of government having served in the Justice Ministry where she was responsible for policy on legal aid and legal services.

We are grateful to Amanda for her service to the JUSTICE Board.

Three other Board members are retiring by rotation, and are standing for re-election. They are Lynn Hiestand, Christina Liciaga and Sir Michael Tugendhat,

The four Board members to be elected/relected will join the existing Board members:

- Peter Binning
- Liz Campbell
- Alexandra Carr
- Patrick Corr
- Naomi Creutzfeldt
- Deba Das
- Theo Huckle
- Jennifer MacLeod
- Walter Merricks CBE (Chair)
- Kate Saunders
- Rachel Sexton

### Elections

As in previous years, we have advertised Board vacancies to our membership, resulting in a number of nominations.

As the number of nominations exceeds the number of vacancies, members are asked to vote by ballot to select the **four** candidates they think most suitable to be elected to the Board.

As the Board will be losing the government experience that Amanda Finlay brought, the Board has encouraged applications from members with experience of working within government.

Members may vote in person by ballot at the AGM or by proxy. If you would like to vote via proxy, [please return the completed form, which can be found here](#) to Samantha Burr ridge [sburr ridge@justice.org.uk](mailto:sburr ridge@justice.org.uk) by Monday 28th October at 5pm.

### The five members standing for election to the Board are:

**Martha Jean Baker** is a board member of the Haldane Society. She has been a member of the Women's International League for Peace and Freedom (WILPF) for many years. She was on the international board as a Vice President for some years and also served as the convener of the Constitution Committee for many years. She also represented WILPF at the European Women's Lobby for 11 years and was a Vice President for 6 of those years. Martha served actively on the Women's National Commission international working group until it was disbanded when the Tory Party was elected. Human Rights issues have been central to her values and thinking since she was a child. Martha's parents were very active politically during the McCarthy era in the US and, as a child, she was welcome to sit in on their meetings. Their





home was a central focus defending the Rosenbergs. Martha's mother was a member of the Women's International League for Peace and Freedom.

Martha has been a member of JUSTICE since 2003.

Nominated by Martha Jean Baker; seconded by Tariq Desai.

**N. Lynn Hiestand** is a former partner of the law firm, Skadden, Arps, Slate, Meagher & Flom LLP. After more than 27 years in private practice, Lynn retired and relocated to Iraq for three years where she served as Iraqi Legal Programs Director and then Country Director for Heartland Alliance International (HAI), a human rights organisation providing legal, social and mental health services to vulnerable populations, including survivors of torture, human trafficking, and gender based violence. Now based in the US, Lynn serves on the boards of a number of UK and US based charities public interest charities.

Lynn has been a member of JUSTICE since September 2016 and was elected to the Board in October that year, she's a member of the JUSTICE60 and serves on the *BAME Overrepresentation in Youth Justice Working Party*.

As an existing Board member, Lynn can automatically stand for re-election, without requiring nominaton.

**Christina Liciaga** is an entrepreneur turned international financial services executive, with 15+ years of experience as a Founder, Board Member, Global Director and Venture Advisor for high growth tech start-ups, SMEs and multinational corporations across North and Latin America, Europe, the Middle East and Asia. She is named the top 100 BAME Leaders in Business in UK and the top 100 EMpower Ethnic Minority Role Models in UK, Europe and North America by the Financial Times. Currently Head of Customer Service for HSBC UK, Christina is an expert in creating corporate and customer strategies with experience including advising large corporates on post-merger integrations, restructuring multinational global portfolios, developing client segmentation strategies, designing digital lifestyle solutions, and launching a global award-winning wealth membership proposition.

Christina has been a member of JUSTICE since September 2016 and was elected to the Board in October that year. She was ppointed to the Finance Committee in 2019 and contributed to the 2017 and 2019 Increasing Judicial Diversity reports most recently as a working party member.

As an existing Board member, Christina can automatically stand for re-election, without requiring nominaton.

**Alison Saunders CB** is a qualified barrister and partner at Linklaters. Before joining Linklaters earlier this year, Alison was the most senior public prosecutor in England and Wales, as the Director of Public Prosecutions (DPP) and head of the Crown Prosecution Service (CPS), only the second woman to hold the post. Alison served as deputy legal adviser to the Attorney General from 2003 to 2005, returning to establish organised crime division of the CPS and serve as the chief crown prosecutor for London from 2009 to 2013. She previously sat on the Sentencing Council. Alison has been a member of JUSTICE since 2018, when she was



appointed to the JUSTICE Council. This year Alison spoke at the launch of our *Prosecuting Sexual Offences* Working Party launch and our Inspiring Women, Inspiring Careers in Law fundraising event.

Nominated by Peter Binning; seconded by Lord Anderson of Ipswich KBE QC.

**Sir Michael Tugendhat** was a Judge of the High Court of England and Wales from 2003 to 2014, following a career at the Bar from 1970. From 2010 to 2014 he was the Judge in charge of the Queen's Bench Division civil lists. His publications include *The Law of Privacy and Media* (OUP 2002, now 3rd edn 2016) and *Liberty Intact: Human Rights in English Law* (OUP 2016). His new book, on the history of the French Declaration of the Rights of Man 1789, is due to be published in Paris in 2020.

Michael has been a member of JUSTICE since 2001 and was elected to the Board in October 2016. Michael Chairs our GDPR sub group.

As an existing Board member, Michael can automatically stand for re-election, without requiring nominaton.