



JUSTICE ANNUAL GENERAL MEETING

Tuesday 10th November 2020 at 5.30pm

TO BE HELD VIA ZOOM <https://zoom.us/j/94854834551>

Meeting ID: 948 5483 4551 Passcode: 784020

AGENDA

Meeting to be chaired by Baroness Kennedy of The Shaws QC, President of the JUSTICE Council.

Registration for the meeting will start at 5pm, with the opportunity for members to network with staff ahead of the meeting, which will start promptly at 5.30pm.

1. Apologies
2. Minutes of the last Annual General Meeting of JUSTICE
3. [Presentation of the Annual Review](#) by Walter Merricks CBE, Chair of the JUSTICE Board **(non-voting item)**
4. Report back from Sir Robert Owen, Chair of the JUSTICE *When Things Go Wrong: the response of the justice system* Working Party **(non-voting item)**
5. Report back from Karyl Nairn QC, Chair of the Development Board **(non-voting item)**
6. *The Year Ahead* by Andrea Coomber **(non-voting item)**
7. Appointment of Council members **(voting item) Paper 1**
8. Appointment of the Chair of the Board **(voting item) Paper 2**
9. Election of Board members **(voting item) Paper 3**
10. Any other business



MINUTES

JUSTICE's Annual General Meeting

Tuesday 29th October 2019 at 17:30

Norton Rose Fulbright LLP, 3 More London Riverside, London SE1 2AQ

Present: Nicholas Aleksander, Stephen Aulsebrook LLB, Martha Jean Baker, Nick Banton, Judge Inigo Bing, Peter Binning, Jodie Blackstock, Helen Cai, Liz Campbell, Alexandra Carr, Andrea Coomber, Tariq Desai, Harold Driver, Manu Duggal JP, Marion Edge, Michael Ellman, Amanda Finlay CBE, Sir Roy Goode CBE QC, Millicent Grant, Barbara Hewson, His Hon Judge John Charles Hicks QC, Malcolm Katz, Baroness Helena Kennedy of the Shaws QC (President of Council), Dean Kingham, David Lakhdhir, Sir David Latham, Christina Liciaga, Baroness Sarah Ludford (Vice President of Council), Guy Mansfield QC, Alexandra Marks CBE, Walter Merricks CBE, Professor Linda Mulcahy, Karyl Nairn QC, Natalie O'Connell, Patrick O'Connor QC, Princes Okorie, Su Mei Ong, Andrew Onslow QC, John Parker, Chris Purnell, Tazkia Rahman, Rachel Sexton, Emily Shirley, Emma Small, Jerry Smith, Tim Smith, Robbie Stern, Sir Michael Tugendhat, Anthonia Ugo, Siven Watt, David Wurtzel.

The President of the Council, Helena Kennedy, opened the meeting, welcomed those present and thanked Norton Rose Fulbright for hosting.

1. **Apologies:** Paul Bentall, Michael Bimmler, Diane Burleigh OBE, Victoria Butler-Cole QC, Baroness Shami Chakrabarti CBE, Patrick Corr, Dr Naomi Creutzfeldt, Vesna Cvetek, Anand Doobay, Lord John Dyson PC, Anthony Edwards, Charlotte Eker, Jeffrey Forrest, Katherine Garner, Dominic Grieve QC MP (Vice President of Council), Lord David Hacking, Patricia Hitchcock QC, Professor Jacqueline Hodgson, Theo Huckle QC, Professor Rosemary Hunter FAcSS, Leah Levin OBE, Andrew Lidbetter, Andrew Lockley, George Lubega, Jennifer MacLeod, Naomi Mason, Kyasat Nadeem, Professor Martin Partington CBE, His Hon Judge John Samuels QC, Kate Saunders, Roger Sceats, Karamjit Singh CBE, Shanthi Sivakumaran, Rupert Skilbeck, Aaron Stephens, Jemima Stratford QC, Dr Leslie Thomas QC, Melissa Wilson.

2. **Minutes of the last Annual General Meeting of JUSTICE** The minutes were approved.

3. Voting for the election of Board members

Helena Kennedy explained the procedure for the election of Board members.

Those nominated for election were: Martha Jean Baker; N. Lynn Hiestand; Christina Liciaga; Alison Saunders CB; and Sir Michael Tugendhat. Helena asked voting members to refer to their information booklet for an account of the credentials of each candidate. With four vacancies, Helena requested that those present and voting should vote for four individuals from the list of nominations.

Votes were collected by JUSTICE staff and Board member Liz Campbell. The results would be announced at the end of the Annual General Meeting.

4. *Presentation of the Annual Review by Walter Merricks CBE, Chair of the JUSTICE Board*

Walter presented the Annual Review and gave an update on the operations of the JUSTICE Board. He provided an overview of the Board proceedings over the year and noted the recent Away Day discussions on risk and on the evolving context in which JUSTICE operates.

5. *Report back from Sir David Latham, Chair of the JUSTICE Mental Health and Fair Trial Working Party*

Sir David Latham gave an update on the Mental Health and Fair Trial working party implementation work.

The Mental Health and Fair Trial working party report made 52 recommendations. These are to ensure vulnerable suspects and defendants are properly identified and are given such support and reasonable adjustments as will enable them to effectively participate in their defence. We also recommended that those diverted from prosecution or prison should receive suitable and effective treatment, to ensure that they remain outside of the criminal justice system.

We have continued to have meetings with all actors, concerned in the administration of the criminal justice system, to reiterate our concerns and promote our recommendations

We have also been working through the Criminal Procedure Rule Committee to improve identification of mental health and responses to it. We have called for the case progression

forms in the Crown Courts and Magistrates' Courts to include prompt boxes for legal professionals and judges to identify defendant vulnerability and reasonable adjustments that can be made to enable their effective participation.

We have also raised our concerns that court forms are not clear enough for people with learning disabilities and neuro-diverse conditions, and we have been assisting the provision of clear and simple, easy read forms for commencement through to appeal. We have done this through the Criminal Procedure Rule Committee and the Defendant's Voice Engagement Panel (as part of the HMCTS Reform Programme)

The Equality and Human Rights Commission, CPS and the Sentencing Council have all taken our work forward.

Sir David Latham has been in contact with the Judicial College to discuss training for judges in dealing with cases that involve mental health issues. The judges were receptive to this need.

Our next areas of focus will be on identification of need and support in the police station, and training for lawyers. We have been in contact with the Metropolitan Police and will look to arrange a roundtable discussion with different police forces. Additionally, we will be working with the National Appropriate Adult Network to improve police station standards, as well as look to create a supporter role at the court stage (which we successfully have had included in the Criminal Practice Direction, but for which there is no formal service available).

Helena thanked David for his presentation and for his role as Chair of the Working Party.

6. Report back from Karyl Nairn QC, Chair of the Development Board

Our JUSTICE60 remains stronger than ever, with many original supporters renewing for an additional three years of contributions to JUSTICE. We have space for a few new members as we have launched a separate JUSTICE60 corporate programme.

The Development Board has been dedicated to growing the major donor programme this year and hosted a successful dinner with Lord Thomas. There are plans to host another before the end of the financial year. The Development Board has also been working closely with the development team to open doors into firms, chambers, livery companies, and trusts and foundations, in order to help JUSTICE secure much needed core funding.

In June, we hosted a joint party with Brick Court Chambers at the House of Lords to garner more support, awareness and membership for JUSTICE.

We held our first *Inspiring Women* conference, celebrating 100 years of women in the law. We raised just shy of £30,000 and it is in high demand for 2020.

Over the next twelve months, we are focusing on finding our capital appeal donor to fund the refurbishment of the JUSTICE building. We are looking for £1.5-£2 million. Karyl aims to have a donor to announce at the next AGM.

7. *The Year Ahead* by Andrea Coomber

Andrea provided members with a forecast for the coming year, highlighting ongoing working parties, and the intention to launch a working party on racial disparity in the youth justice system and begin scoping work on the family justice system. She invited members to get in touch with any ideas of areas of the system that are ripe for reform.

8. Appointment of Council Members

Helena paid tribute to three members retiring from the Council: Anthony Burton CBE; Lord David Hacking; and Sir David Calvert-Smith. Helena thanked them for their hard work and contributions over the years.

It was announced that Council members Baroness Kennedy of the Shaws QC; Victoria Butler-Cole QC; Patricia Hitchcock QC; Professor Jacqueline Hodgson; Andrew Lidbetter; George Lubega; Professor Linda Mulcahy; Karyl Nairn QC; Professor Martin Partington CBE QC; Caroline Sheppard OBE; Rupert Skilbeck; Catherine Smith; Aaron Stephens; and Professor Richard Susskind OBE had been duly re-nominated and had their appointments approved by the Board.

Three JUSTICE members were duly nominated by the Board for appointment to the Council: Dean Kingham; Her Honour Judge Angela Rafferty QC; and Tim Smith. They will join the current JUSTICE Council members.

9. Election of Board Members

Helena gave her thanks to Amanda Finlay CBE who is retiring from the Board having served for over six years.

Following the counting and verification of votes, the following four candidates were announced as elected to the Board: Lynn Hiestand; Christina Liciaga; Alison Saunders CB; and Sir Michael Tugendhat. Helena welcomed them to the Board.

Walter Merricks thanked both those candidates who were elected as well as those who stood but were not elected. In particular, he thanked and highlighted the contribution of outgoing Board member Amanda Finlay CBE.

10. Any other business There was no other business.

This concluded the AGM.



Paper 1

JUSTICE Council appointments

The role of Council is to provide advice to the Board of JUSTICE as requested, including:

- evaluating JUSTICE's work and providing suggestions for the future direction of JUSTICE's work;
- advising on JUSTICE policy with respect to challenging issues of the day;
- assisting JUSTICE staff by providing contacts, for example, for the purposes of advancing policy work, fundraising and profile raising; and
- being part of a network of support for JUSTICE and its staff.

The following Council members have agreed to re-stand and have been duly re-nominated by the Board:

- Zahra Al-Rikabi
- Anand Doobay
- Lord Dyson PC
- Dominic Grieve QC (VP)
- Professor Anna Lawson
- Baroness Sarah Ludford (VP)
- Helen Mountfield QC
- Sonali Naik QC
- Andrew Onslow QC
- David Sheldon
- Lord Thomas of Cwmgiedd

The following people have been duly nominated by the Board for appointment to the Council:

Millicent Grant QC (Hon) has been a Chartered Legal Executive for almost 40 years. She entered the profession as a legal secretary in the 1970s with the intention of qualifying as a Legal Executive. After qualifying as an Associate of the Institute, Millie has gone on to enjoy a career in both private and in-house practice for a number of public sector organisations. She was the 2017/18 President of the Chartered Institute of Legal Executives, the first black President of a legal professional membership body in the UK. She is currently a Director on the Board of CILEx Professional. In 2017, she received the UK Legal Diversity BSN Lawyer of the Year award. In 2020, she was appointed an Honorary Queens Council as recognition for her contribution to the legal profession, in particular with regards to equality and diversity. Millie has been a trustee and vice-chair of Knights Youth Centre in Lambeth for

over 15 years and was appointed Chair of its Board in 2016. Millie is a keen supporter of JUSTICE and was co-opted to Council in 2018. She is also currently a member of the Racial Disparity in Youth Justice Working Party.

Jessica Simor QC practices in public and regulatory law, EU and tax-law. She is an external fellow of the Bingham Centre for the Rule of Law, a Bencher of Middle Temple, and on the Advisory Board of Global Partners Digital (working to foster a digital environment based on & governed by human rights principles). She is currently participating in the ELI project on Fundamental Constitutional Principles. Jessica was instructed by the second Claimant in Miller 1, acted in the Vote Leave case that led to the reopening of the Electoral Commission investigation and its subsequent finding of illegal activity, as well as the case challenging the decision of the PM to have no regard to that or other illegalities. Since the referendum, she has taken an active role in relation to the need to protect the rule of law and standards of conduct in public life, including standing for the European Parliament in the 2019 elections and setting up Unite to Remain which brokered agreements between parties in the 2019 Parliamentary Election. Jessica previously sat on the JUSTICE Board between 2002 and 2014 and the Council between 1999 and 2014.

Mark Trafford QC specialises in criminal and civil fraud as well as public law cases. He has also undertaken murder cases and other serious criminal trials. He has appeared at all levels of the court system from Magistrates Courts and County Courts to the House of Lords Committee for Privileges and the United Kingdom Supreme Court.

Mark has served on the Executive Committee of the Criminal Bar Association; the Bar Council; and the Lord Chancellor's Advisory Committee. He has, in the past, worked in politics both in the Houses of Parliament and in the US Congress. Mark is heavily involved in JUSTICE's work on remote jury trials and served as prosecutor in our four mock trials earlier in the year.

They will join the following JUSTICE Council members:

- Baroness Kennedy of the Shaws QC (P)
- Nicholas Aleksander
- Lord Anderson of Ipswich KBE QC
- Victoria Butler-Cole QC
- Kate Cheetham
- Prof. Richard de Friend
- Patricia Hitchcock QC
- Professor Jacqueline Hodgson
- Dean Kingham
- David Lakhdhir
- Andrew Lidbetter
- George Lubega
- Shelagh McCall QC
- Karon Monaghan QC
- Professor Linda Mulcahy
- Karyl Nairn QC
- Prof Martin Partington CBE QC

- Her Honour Judge Angela Rafferty QC
- Caroline Sheppard OBE
- Rupert Skilbeck
- Catherine Smith
- Tim Smith
- Aaron Stephens
- Professor Richard Susskind OBE
- Dr Leslie Thomas QC
- Victoria Wakefield QC



Paper 2

Appointment of the Chair of the Board

Under the Articles and Regulations of JUSTICE, the person to Chair the Board is to be nominated by the Board from among its members to be appointed for a four-year term, and that nomination is to be approved by the AGM.

Walter Merricks CBE will complete his four-year term of office as Chair of the Board at the AGM, and we are extremely grateful to Walter for his service to JUSTICE.

The Board has nominated Peter Binning to be appointed as Chair of the Board. Members are asked to approve his nomination.

Peter Binning has been a member of JUSTICE since 1987 and a member the JUSTICE Board since 2015, having previously served from 1999 to 2002. Prior to this, he was a long-standing Council member and served on our Finance Committee. Peter is a member of our Development Board. Peter is a Partner at Corker Binning and is one of the country's leading criminal law practitioners. He is a past Treasurer of the London Criminal Courts Solicitors Association and past Co-Chair of the International Bar Association Business Crime Committee.



Paper 3

Election of Board members

This year there are three vacancies for members to be elected to the Board. These arise from the retirement of Walter Merricks as Chair, and from the expiry of the initial three-year terms of Board members Alexandra Carr and Kate Saunders. They are eligible to be re-elected for a further three-year term and are standing for re-election. No other nominations were received.

Members are asked to approve the election of Alexandra and Kate to serve for a further term as Board members.

With regard to the remaining vacancy, the Board will consider how best to use its power to co-opt a member to enhance the make-up of the Board.

Alexandra Carr is a Senior Associate in the litigation department at Howard Kennedy. Her practice focuses on commercial litigation and civil fraud. She is actively involved in her firm's Pro Bono initiatives, including regularly volunteering with the Toynbee Hall Free Legal Advice Clinics and for LawWorks. Alexandra is passionate and committed to participating in the justice system as a whole in the United Kingdom, and to promoting fair access to justice and a more diverse judiciary. Alexandra joined the JUSTICE Board in 2017, with an interest in promoting JUSTICE's values and objectives and to assist with events and fundraising.

Kate Saunders is Senior Policy Advisor at the BBC, where she works on a range of policy issues that affect public service broadcasting and journalism. She has also held public policy and corporate communication roles at the Guardian, The Law Society of England and Wales and at Weber Shandwick. Kate worked and trained at Clifford Chance LLP as a corporate finance solicitor, including a secondment to Liberty. Kate joined the JUSTICE Board in 2017 and assists with communications and marketing.

The two Board members to be re-elected will join the existing Board members:

- Peter Binning
- Liz Campbell
- Patrick Corr
- Naomi Creutzfeldt
- Deba Das
- N. Lynn Hiestand
- Theo Huckle
- Christina Liciaga
- Jennifer MacLeod
- Alison Saunders CB
- Rachel Sexton
- Sir Michael Tugendhat