



JUSTICE ANNUAL GENERAL MEETING

Thursday 4th November 2021 at 5.30pm

TO BE HELD VIA ZOOM <https://us06web.zoom.us/j/89486533723>

Meeting ID: 894 8653 3723 Passcode: 249059

AGENDA

Meeting to be chaired by Baroness Sarah Ludford, Vice-President of the JUSTICE Council.

Registration for the meeting will start at 5pm, with the opportunity for members to network with staff ahead of the meeting, which will start promptly at 5.30pm.

1. Apologies
2. Minutes of the last Annual General Meeting of JUSTICE
3. [Presentation of the Annual Review](#) and The Year Ahead by Peter Binning, Chair of the JUSTICE Board **(non-voting item)**
4. Report back from Sandra Paul, Chair of the [JUSTICE Tackling Racial Injustice: Children and the Youth Justice System Working Party](#) **(non-voting item)**
5. Report back from Karyl Nairn QC, Chair of the Development Board **(non-voting item)**
6. Appointment of Council members **(voting item) Paper 1**
7. Election of Board members **(voting item) Paper 2**
8. Any other business



MINUTES

JUSTICE Annual General Meeting

Tuesday 10 November 2020 – 17:30

Held on Zoom

Present: Mark Albert, Nicholas Aleksander, Dr Cheryl Allsop, Caroline Asken, Stephen Aulsebrook, Clive Baldwin, Nicholas Benson, Paul Bentall, Peter Binning, Natalie Bird, Jodie Blackstock, Sir Nicholas Blake, Liz Campbell, Alexandra Carr, Joanna Cherry QC MP, Andrea Coomber, Sam Cottman (Travers Smith LLP), Dr Naomi Creutzfeldt, Tuisku Curtis-Kolu, Carlos Dabezies, Tariq Desai, Anna Doherty, Harold Driver, Lord Dyson PC, James Ekin, Michael Ellman, Amanda Finlay CBE, Richard Glover, Ellen Grant, Lord Hacking, John Hicks QC, Cheryl Higgins, John Hobson QC, Professor Jackie Hodgson, Theo Huckle QC, Professor Rosemary Hunter, Dr Emma Ireton, Catriona Jarvis, Baroness Helena Kennedy of the Shaws QC (President of Council), Jazmine Lee, George Lubega, Baroness Sarah Ludford (Vice President of Council), Gabriela Luto, Jennifer MacLeod, Kulvinder Manik, Alexandra Marks CBE, Jennifer McDermott, Walter Merricks CBE, Luca Montag, Karyl Nairn QC, Sir Robert Owen, Kelly Page, Professor Martin Partington CBE QC, Sue Pearce, Chris Purnell, Sarah Regh, Alec Samuels, Dame Alison Saunders CB, Kate Saunders, David Sheldon, Caroline Sheppard OBE, Karamjit Singh CBE, Emma Small, Catherine Smith QC, Tim Smith, Tyrone Steele, Robbie Stern, Jack Stuart, Professor Richard Susskind OBE, Sean Sutherland, Verity Taylor (Mishcon de Reya LLP), Sir Michael Tugendhat, Jan Vettraino, Siven Watt, Anthony Wenton, John Wilson, Leonie Woodward.

The President of the Council, Helena Kennedy, opened the meeting and welcomed those present.

- 1. Apologies:** Victoria Butler-Cole QC, Baroness Shami Chakrabarti CBE, Kate Cheetham, Anand Doobay, Dominic Grieve QC (Vice President of Council), Dean Kingham, Andrew Lockley, Weil Gotshal and Manges (Jamie Maples), HHJ John Samuels QC, Victoria Wakefield QC, Julia Winstone.
- 2. Minutes of the last Annual General Meeting of JUSTICE** The minutes were approved.



3. *Presentation of the Annual Review by Walter Merricks CBE, Chair of the JUSTICE Board*

JUSTICE finished the 2019-20 financial year with a modest surplus, which was particularly welcome given the expectation that income will decline in the coming year as a result of the pandemic.

JUSTICE has launched four new reports over this period: *Challenging School Exclusions*, *Increasing Judicial Diversity: An Update*, *Solving Housing Disputes* and *When Things Go Wrong*. Two others were underway: *Racial Disparity in Youth Justice* and *Reforming Benefits Decision-Making*.

Walter noted that the new year would see the adoption of a new strategy for the coming four years.

Walter thanked Andrea, the JUSTICE staff, fellow Board members, Council members and members of JUSTICE who played an important role in his time as Chair of the Board. Walter felt extremely honoured to lead such a wonderful organisation and will stay closely in touch.

On behalf of JUSTICE, Helena thanked Walter for his service as Chair.

4. *Report back from Sir Robert Owen, Chair of the JUSTICE working party on When Things Go Wrong: the response of the justice system*

The *When Things Go Wrong* working party convened in June 2019 and completed just over a year later, with publication in July 2020. The work was immediately triggered by the response of bereaved families and survivors of the Grenfell Tower disaster and concerns raised about the response of the justice system.

The report was timely in the sense that the Government has foreshadowed a public inquiry into the management of the coronavirus.

The terms of reference were wide: to explore the possible solutions and make recommendations in improving the justice system response to major tragedies (events or



systemic pattern of failure resulting in multiple victims). The working party would formulate its recommendations with special attention to the needs of bereaved people and survivors with aspiration of improving public confidence and trust in the system.

The excellent background paper produced by JUSTICE's Robbie Stern provided a foundation for the work of the working party. The membership of the group was impressive and represented an outstanding wealth of expertise and experience. It included those with experience in setting up and running inquiries, conducting inquests in cases of major fatalities, advocating before inquiries and representing interests of bereaved families and survivors. All members were alive to the political realities and the need to produce practical, realistic and broadly affordable proposals.

Four subgroups were set up to feed into the working party's deliberations, which further expanded the range of experience on which we were able to draw.

The working party recommendations sought to ensure that inquests and inquiries are responsive to the needs of bereaved people and survivors. The proposals provided a cohesive and cost-effective system with the real prospect of a reduction in delay and duplication. The working party was confident that, if implemented, they could make a major contribution to the restoration of public confidence in the system.

There was a total of 52 detailed recommendations which included: the establishment of a central inquiry's office in the Cabinet Office; in relation to the inquests, the proposal of the establishment of new special procedure inquest which would sit between a full-blown public inquiry and inquest; a statutory duty of candour; and accountability.

Sir Robert expressed considerable thanks to all those who participated in the working party and to Sonya van de Graaff and her team at Morrison & Foerster LLP, who undertook valuable research and accommodation before lockdown. The working party was indebted to the work of Jodie Blackstock and Robbie Stern. Sir Robert gave particular thanks to those who contributed their time and experience to the work, especially Rt Hon Dame Elish Angiolini and Rt Rev Bishop Jones.

Highlighting the importance of the work, Helena thanked Sir Robert for his presentation and for his service as chair of the working party.



5. Report back from Karyl Nairn QC, Chair of the Development Board

It had been a tricky year for fundraising, but a few corporates had stepped up, joining the JUSTICE60 and providing funding for working parties. Morrison & Foerster LLP, Travers Smith LLP and Blackrock had provided critical working party support. We were conscious that it was not a good time to approach other corporates or carry out big ticket fundraising as there was a lot of competition in the charity sector. We have relied on our existing loyal supporters.

The JUSTICE60 individuals and corporates were shining examples of support. There was room for improvement as there were only 49 members at the time of the meeting. We were looking for individual JUSTICE60 members at £6,000 a year or corporate/law firm/Chamber members at £10,000 a year. If anyone knows of anyone who would be good to approach to become a JUSTICE60 member, please contact the Development Team.

JUSTICE had taken advantage of using the new virtual platform and had held four JUSTICE60 Supper Clubs, a Summer Party and some wonderful online events, including the Human Rights Conference, which raised £16,500.

At the beginning of November, we had 2,036 members, the highest in our history. The virtual events had contributed to these higher numbers.

JUSTICE relied heavily on the support of our members, Friends and JUSTICE60 members and would be grateful if more members would join as Friends or invite their friends to become Friends or members. Friends donate a minimum of £20 a month. The more members and Friends JUSTICE has, the stronger the organisation will be.

Karyl noted that we have doubled the number of applications submitted to trusts and foundations, but there was more competition due to the current climate.

Karyl thanked the Board, Council, Development Board, Members, Friends, JUSTICE60, senior and recently retired judges who had all been fantastic supporters. Karyl gave particular thanks to Amanda Miller and the rest of the Development Team for all their work behind the scenes. None of this would have been possible without the wonderful leadership from Andrea.

If anyone had any contacts of those who could contribute to JUSTICE or events, please do contact Karyl or Andrea.

Finally, Karyl thanked Walter for his work as Chair over the last four years.



6. *The Year Ahead* by Andrea Coomber

JUSTICE was in the process of finalising its strategy for the next four years. The strategy would see JUSTICE continue to work in broadly the same way, carrying on our commitment to fairness and access in the justice system and keeping ordinary users of the system at the heart of our work. We would continue to make the most of the experience and expertise of JUSTICE members and supporters as the basis of our work. In addition to the ongoing work outlined by Walter, we will soon start a working party considering children's cases in private family cases, work that has been shaped with the support of Rosemary Hunter and James Munby.

The *Racial Disparity in Youth Justice* working party will report in January. Andrea asked that members with suggestions for new projects please get in touch. We are heading into a busy time in Westminster, with Government in the process of reviewing judicial review and promised consultations on an 'update' to the Human Rights Act and the Royal Commission on Criminal Procedure. We would continue to look at the response of the justice system to coronavirus, and what this might mean for the system in future.

Andrea gave thanks to all members and supporters who have given up their time over the last year, with particular thanks to Walter, the Board and Council, Helena and Karyl for all their support. It had been a particularly weird and difficult year. She paid tribute to the extraordinary staff of JUSTICE who had continued to deliver outstanding work on time with great humour. Andrea could not wish for a better bunch of people to work with every day.

Andrea invited members to contact her if they had any questions on JUSTICE's work.

Helena gave thanks to Andrea for her leadership of JUSTICE.

7. Appointment of Council members

Helena paid tribute to one member retiring from the Council: Karamjit Singh CBE. Helena thanked Karamjit for his work and contribution over the years.

A poll was held, and the following Council members were re-nominated by the Board and were approved by the meeting for another three-year term: Zahra Al-Rikabi, Anand Doobay, Lord Dyson PC, Dominic Grieve QC, Professor Anna Lawson, Baroness Sarah Ludford, Helen Mountfield QC, Sonali Naik QC, Andrew Onslow QC, David Sheldon and Lord Thomas of Cwmgiedd.



Three JUSTICE members were duly nominated by the Board for appointment to the Council: Millicent Grant QC (Hon), Jessica Simor QC and Mark Trafford QC. A poll was held, and the meeting approved their appointment.

8. Appointment of the Chair of the Board

Peter Binning was appointed as the Chair of the Board, via a poll.

Peter thanked Walter on behalf of the Board for his leadership over the past four years; he was honoured to follow in his footsteps. Peter was pleased that Walter would continue to serve on the Council through co-option and would be available to be called on for advice in future.

9. Election of Board members

A poll was held, and members agreed that Board members Alexandra Carr and Kate Saunders should be re-elected for a further term as Board members.

This left the Board with a spare vacancy. The Board would consider how best to fill this vacancy with someone from outside of London to give better representation.

10. Any other business

There was no other business.

This concluded the AGM.



Paper 1

JUSTICE Council appointments

The role of Council is to provide advice to the Board of JUSTICE as requested, including:

- evaluating JUSTICE's work and providing suggestions for the future direction of JUSTICE's work;
- advising on JUSTICE policy with respect to challenging issues of the day;
- assisting JUSTICE staff by providing contacts, for example, for the purposes of advancing policy work, fundraising and profile raising; and
- being part of a network of support for JUSTICE and its staff.

Forty Council members are elected by the AGM upon nomination by the Board. Another 10 can be co-opted by the Board, most often at its meeting following the AGM.

The following Council members have agreed to re-stand and have been duly re-nominated by the Board:

- Nicholas Aleksander
- Lord Anderson of Ipswich KBE QC
- David Lakhdir
- Shelagh McCall QC
- Professor Leslie Thomas QC

The following people have been duly nominated by the Board for appointment to the Council:

Robert Buckland QC MP has been the Member of Parliament for South Swindon since 2010. Robert was Called to the Bar at Inner Temple in October 1991. He returned to practice in Wales, at Iscoed Chambers, 30 Park Place, and Apex Chambers, and is at 23 Essex Street Chambers, London. In 2009, Robert was appointed as a Recorder of the Crown Court, sitting on the Midland Circuit. Robert was elected to the Justice Select Committee in 2010, serving until 2013. Robert was a member of the Joint Committee on Human Rights, the Commons Standards Committee and the Commons Privileges Committee from 2012 to 2014. His main interests are justice, home affairs, international affairs, growth and development, education



and disability issues. Robert chaired the All-Party Parliamentary Group on Autism, and the All-Party Group on the EU. Robert served as Chairman of the Conservative Party Human Rights Commission from 2011 to 2014. In January 2013, Robert won the Grassroots Diplomat Policy Driver Award for his campaigning work on Special Educational Needs both locally and nationally. In July 2014, the Prime Minister appointed Robert as HM Solicitor General for England and Wales. Robert served as Lord Chancellor and Secretary of State for Justice from 24 July 2019 - 15 September 2021.

Baroness Shami Chakrabarti CBE is a human rights lawyer, campaigner, life peer and privy counsellor. She was the director of Liberty (the National Council for Civil Liberties) from 2003 to 2016 and the Shadow Attorney General from 2016 until 2020. She is a Master of the Bench of the Middle Temple and carried the Olympic Flag at the London Games in 2012. She was formerly Chancellor of Oxford Brookes University and the University of Essex. She has written, spoken and broadcast widely and is the author of two books: *On Liberty* (2014) and *Of Women* (2017). Both are published by Penguin. Shami has been very helpful to JUSTICE since leaving Liberty, supporting our work in Parliament, speaking at both fundraising and members' events and directing speaker fees to JUSTICE. She was co-opted onto the JUSTICE Council in 2017.

Deba Das is a partner at Freshfields Bruckhaus Deringer. His practice encompasses competition and commercial litigation, commercial public law and business and human rights. Deba has represented public and private sector clients before both UK courts and tribunals and the European Courts. Deba is retiring from the JUSTICE Board, having served since 2015. He previously served on the JUSTICE Council and our Appeal Committee. He has spoken at a number of JUSTICE events over the years and supported Freshfields' substantial donation to the JUSTICE Appeal.

Professor Alison Young is the Sir David Williams Professor of Public Law at the University of Cambridge, the Director of the Cambridge Centre for Public Law, and a Fellow of Robinson College. Prior to that, she was a lecturer, Associate Professor and Professor of Public Law at the University of Oxford and she remains an Emeritus Fellow of Hertford College. She researches widely in public law, looking at issues of constitutional law, administrative law, and human rights from a doctrinal, theoretical, and comparative perspective. She is the author of three books in this field: *Parliamentary Sovereignty and the Human Rights Act* (Hart, 2009); *Democratic Dialogue and the Constitution* (OUP, 2017) and *Turpin and Tomkins' British Government and the Constitution* (8th edition, 2021). She also currently acts as a legal advisor



to the Select Committee on the Constitution in the House of Lords, is a co-editor of the UKCLA Constitutional law blog, a trustee of the Constitution Society and a member of the UK Constitutional Law Monitoring Group. In the past year, Alison has served on our Advisory Groups on both the Independent Review on Administrative Law and the Independent Human Rights Act Review; and served as Chair when Lord Dyson was unable to chair the re-formed group guiding our response to the subsequent Government consultation on judicial review.

They will join the following JUSTICE Council members:

- Baroness Kennedy of the Shaws QC (P)
- Zahra Al-Rikabi
- Victoria Butler-Cole QC
- Anand Doobay
- Lord Dyson PC
- Millicent Grant QC (Hon)
- Dominic Grieve QC (VP)
- Patricia Hitchcock QC
- Professor Jacqueline Hodgson
- Dean Kingham
- Professor Anna Lawson
- Andrew Lidbetter
- George Lubega
- Baroness Sarah Ludford (VP)
- Helen Mountfield QC
- Professor Linda Mulcahy
- Sonali Naik QC
- Karyl Nairn QC
- Andrew Onslow QC
- Prof Martin Partington CBE QC
- Her Honour Judge Angela Rafferty QC
- David Sheldon
- Caroline Sheppard OBE
- Jessica Simor QC
- Rupert Skilbeck
- Catherine Smith
- Tim Smith
- Aaron Stephens
- Professor Richard Susskind OBE
- Lord Thomas of Cwmgiedd
- Mark Trafford QC



Paper 2

Election of Board members

As a result of retirements by rotation and a vacancy from last year's appointment of only two trustees, there are seven vacancies for members to be nominated to stand for election or re-election to the Board.

Liz Campbell and Deba Das have completed the second & final three-year term and are retiring. We are grateful to Liz and Deba for their service to the JUSTICE Board.

Four Board members are retiring by rotation and are standing for re-election. They are Rachel Sexton (Treasurer), Patrick Corr, Naomi Creutzfeldt and Jennifer MacLeod. As existing Board members, they can automatically stand for re-election, without requiring nomination.

As in previous years, we have advertised Board vacancies to our membership, and have received several enquiries, but as we are currently recruiting for a new Chief Executive, the Board recommend that members approve the re-election of the four existing Board members and Alastair Livesey, who has been known to the Board for several years. This will leave space for the Board to use its powers of co-option (article 43 of JUSTICE's Articles of Association) to appoint new members as required over the course of the next year, with input from the new Chief Executive.

As the number of nominations is less than the number of vacancies, members are asked to approve the election of Rachel Sexton (Treasurer), Patrick Corr, Naomi Creutzfeldt, Alistair Livesey and Jennifer MacLeod to the Board.

The 5 members standing for election to the Board are:

Patrick Corr is a partner at Faegre Drinker Biddle & Reath LLP in London. He has extensive experience in both contentious and non-contentious corporate recovery and turnaround matters. Patrick is a former member of Co-operation Ireland, a non-political and non-denominational charity dedicated to peace and reconciliation in Northern Ireland and the Republic of Ireland.



Patrick has been a member of JUSTICE and a JUSTICE60 donor since 2018 and was elected to the Board in October that year.

As an existing Board member, Patrick can automatically stand for re-election, without requiring nomination.

Naomi Creutzfeldt is a Professor of Socio-Legal Studies at the University of Westminster where she teaches public law and comparative law. Her current ESRC funded research project (together with Dr Chris Gill, Glasgow) is on “Access to Justice, Alternative Dispute Resolution (ADR), and consumer vulnerability in the European energy sector.” Before this she was part of the European Civil Justice Systems team at the Centre for Socio-Legal Studies, University of Oxford. Her interests in administrative and civil justice systems and ADR (as pathways of informal dispute resolution) have a broader scope, addressing questions of access to justice, vulnerability, and consumer protection. Naomi is a member of the Common Room at Wolfson College (Oxford), the dispute resolution ombudsman standards board, the Peer Review College UKRI and a civil and commercial mediator.

Naomi has been a member of JUSTICE since 2018 and was elected to the Board in October that year. Naomi is on the Steering Group of the Administrative Justice Council, for which JUSTICE provides the Secretariat, the AJC Council, and serves as the co-chair of its Academic Panel.

As an existing Board member, Naomi can automatically stand for re-election, without requiring nomination.

Alastair Livesey is a senior lawyer at Shearman & Sterling. Al acts as counsel in a range of high-value international arbitrations, litigations and white collar/regulatory matters for states, corporates and individuals. The value of his portfolio of matters typically extends into the billions. Al also regularly advises on public international law and business and human rights matters and has assisted clients to develop and benchmark their ethics and compliance programmes. He is a qualified Solicitor-Advocate in England & Wales, and a registered foreign lawyer with the Paris Bar. He holds undergraduate law degrees from the Universities of Oxford and Paris, and a Masters in International Dispute Resolution from Queen Mary University of London's renowned School of International Arbitration. Al started his professional career with



the UN, working at the International Criminal Tribunal for the Former Yugoslavia. He then moved back to London to work for several law reform and human rights organisations, including JUSTICE. Al left JUSTICE in 2013 to join Clifford Chance, where he worked for 8 years in the firm's London, Paris, Moscow and São Paulo offices. During that time, he was seconded to the litigation team at Liberty and worked pro bono for several major UK and global charities. Al also sat on the Steering Committee for the firm's LGBT+ and gender equality networks, where he was responsible for directing the firm's LGBT+ pro bono strategy. Al was a Trustee and Director of Bail for Immigration Detainees for several years and currently sits on the Legal Advisory Board of Mermaids UK.

Alastair has been a member of JUSTICE since 2013. He worked as intern for JUSTICE and was instrumental in assisting Andrea with the strategic review and developing the 2014-16 strategy.

Nominated by Deba Das; seconded by Prof. Richard de Friend.

Jennifer MacLeod is a junior barrister at Brick Court Chambers, where she has a broad practice encompassing human rights and public law, EU and competition law, and commercial claims. She is called to the Bar in England, Ireland and New York, and worked for a number of international human rights organisations before coming to the Bar. Previously to serving on the JUSTICE board, she was for a number of years a founding director of Lawyers against Abuse, a charity providing legal support to victims of sexual assault in South Africa.

Jennifer has been a member of JUSTICE since 2013 and was elected to the Board in October 2018. Jennifer assisted with JUSTICE's Judicial Review work, sitting on the Advisory Group that helped shape JUSTICE's responses to the Independent Review of Administrative Law and the Government's Judicial Review consultation.

As an existing Board member, Jennifer can automatically stand for re-election, without requiring nomination.

Rachel Sexton (Treasurer) is a Partner and the Head of the Financial Services – Forensic & Integrity Services team at EY. Her team is comprised of compliance professionals, forensic accountants, internal auditors, data analysts, former regulators and former law enforcement



professionals. Rachel has brought together this team from diverse disciplines to solve her clients' complex financial crime compliance issues and investigate incidents when they arise. Rachel has a BSc (Hons) in Business Administration and Accountancy from California State University at Northridge and is a US Certified Public Accountant. She has also earned Diplomas in Financial Crime Prevention and Anti-Money Laundering from International Compliance Training. She regularly speaks at conferences on financial crime compliance and investigations. She is also a Trustee Director for the Fraud Advisory Panel, which is a non-profit organisation that champions best practice in fraud prevention, detection, investigation and prosecution, and advises people and organisations on how to best protect themselves against fraud.

Rachel has been a member of JUSTICE since 2018 and was elected to the Board and as the Treasurer in October that year.

As an existing Board member, Rachel can automatically stand for re-election, without requiring nomination.

The five Board members to be elected/re-elected will join the existing Board members:

- Peter Binning (Chair)
- Alexandra Carr
- Nancy Lynn Hiestand
- Theo Huckle QC
- Christina Liciaga
- Dame Alison Saunders CB
- Kate Saunders
- Sir Michael Tugendhat